



Presented by:

Josh Cogdill, Chief Executive Officer

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Meet our new CEO!

Josh Cogdill



"I come to the role from a two-decade career in for-profit healthcare and a two-year tenure on the Care Clinic's Board of Directors. I joined the board when I was at a crossroads in my career, a time when I knew I had to make a choice about my career legacy. I knew I didn't want it to be defined by organizations willing to put profits over patient outcomes, and I knew I wanted it to be in Summit County—the place I've called home since 2021. When the opportunity arose for the CEO role, I knew this was it. Joining this team and serving this community is a legacy I want to be part of."

- Josh Cogdill, Chief Executive Officer

Elevated Community Health

Mission is the provide exceptional integrated, patient-centered care that is available to all.

- Serving the community for over 30 years
- Provides comprehensive primary care, behavioral health and dental services
- Federally Qualified Health Center
- Operates 19 sites:
 - 2 Medical Offices
 - 2 Behavioral Health Offices
 - 3 Dental Offices
 - 12 School Based Health Centers





- Publicly announced on March 29th at Soup for the Soul
- Why?
 - We serve more than Summit County!
 - We want everyone in our community, inclusive of those with insurance or without, to feel welcome and know they can access our services.
 - We have had the same name and logo for over 30 years --- time for an update.

ECH Patients & Services

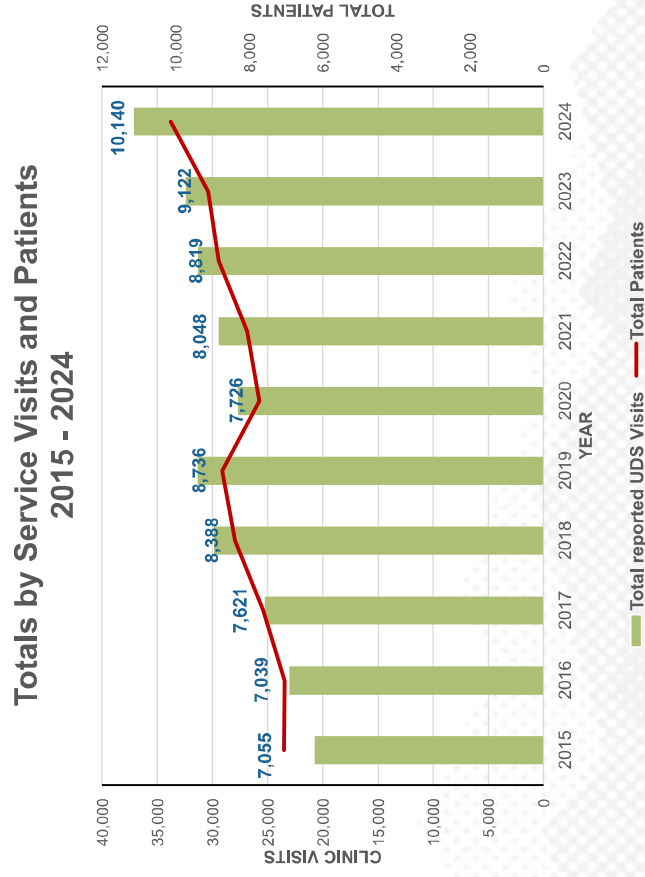
Frisco Residents

955 Frisco Residents Served in 2024

- 9.4% of patient population
- 42.4% uninsured
- 34.2% live at or below 200% FPL
- 65.23% identify as Hispanic/Latino

ECH Patients

- 52% uninsured
- 46.9% live at or below 200% FPL
- 38.39% identify as Hispanic/Latino



Services Sites in Frisco

Main Offices at Medical Office Building (MOB)

- Primary Care
 - 13,051 visits
- Behavioral Health
 - 9,229 visits
- Dental
 - 7,362 visits

School Based Health Centers

- Summit Middle School
 - 1,723 visits in 2024
 - 462 Primary Care
 - 908 Behavioral Health
 - 353 Dental
- Frisco Elementary
 - 246 visits in 2024
 - 150 Behavioral Health
 - 96 Dental

Accomplishments

- Continually increasing patient access
 - 923 additional patients seen in 2024 for a total of 10,140 patients.
 - 4,767 additional visits provided in 2024 for a total of 37,157 visits.
- Increasing wages and benefits to become an employer of choice.
 - All staff will be at or above their wage mid-point by July 1, 2025
 - Expanded benefits to include one extra PTO day plus added a new Floating Holiday. Healthcare costs remained flat while decreased deductible.
 - Now providing a 401K match at 90 days of employment rather than 365 days and every new hire is auto-enrolled in our plan at 3%.



Challenges

Misconception services are only available to those financially struggling

- 74.73% of patients are either uninsured or on Medicaid.
- 25.26% have private insurance.

Heavy Reliance on Grants due to large uninsured patient population

- 57.55% grant revenue covering ECH expenses
- 32.3% of funding is from the Federal Government
- 4.49% **increase** in uninsured patients from

Public Health Emergency ending and the Medicaid Unwind

- 11.4% (\$299,496) **decrease** in Medicaid revenue from 2023 to 2024
- 9% (3,350 visits) **increase** in uninsured visits from 2023 to 2024

Cost of living & mountainous terrain limit staffing pool

- Multiple qualified applicants turned down job offers due to cost of living and/or climate.

School Based Health Centers

- Struggling to fully staff all SBHC's
- Operational improvements underway (ex. billing issues identified)

2025 Areas of Focus

Pediatric Dental Practice	<ul style="list-style-type: none">• Board approved March 31st to acquire Dr. Malcom Strange's Pediatric Dental Practice located in Frisco.• Acquisition planned for June 1st.
Three-Year Strategic Plan	<ul style="list-style-type: none">• Access• Stewardship• Quality
OCHIN Epic Electronic Health Record	<ul style="list-style-type: none">• Go live in June 2025• Will improve Provider's efficiencies, ultimately increasing access for patients.
Creation of a Patient Assistance Fund	<ul style="list-style-type: none">• \$125,000 donated to support the launch of the Patient Assistance Fund.
Improve billing and collections	<ul style="list-style-type: none">• New billing company started January 1st to improve billing in all 3 service lines.
Medicaid Enrollment Specialist	<ul style="list-style-type: none">• Implementing the PointCare system to help eligible patients enroll in Medicaid, maintain coverage, and access benefits.

Town of Frisco Support

Nicotine Tax

- Part 2 Funding: \$59,650 (2025)
- *"IMPROVING THE AVAILABILITY OF AFFORDABLE PUBLIC HEALTH CARE SERVICES IN SUMMIT COUNTY, INCLUDING SERVICES AT THE COMMUNITY HEALTH CLINIC AND SCHOOL-BASED CLINICS."*

Concert in the Park

- 2024 participant
- 2025 application pending

In-Kind Support

- 2025 Frisco Adventure Park



Ways to Support Elevated Community Health

Support	Help fund the acquisition of the Pediatric Dental practice.
Advocate	Advocate for ECH to be included in future ballot initiatives and/or to be a beneficiary of property taxes, short-term rental taxes, etc.
Fund	Fund a portion of the Patient Assistance Fund
Participate and sponsor	Participate and sponsor upcoming fundraising events <ul style="list-style-type: none">• Pickleball Tournament – August 2025• Registration opened April 1st



Thank you!

Elevated Community Clinic | elevatedcommunityhealth.org